On The Role of Martin Luther King

August Meier

THE PHENOMENON THAT IS Martin Luther King consists of a number of striking paradoxes. The Nobel Prize winner is accepted by the outside world as the leader of the nonviolent direct action movement, but he is criticized by many activists within the movement. He is criticized for what appears, at times, as indecisiveness, and more often denounced for a tendency to accept compromise. Yet, in the eyes of most Americans, both black and white, he remains the symbol of militant direct action. So potent is this symbol of King as direct actionist, that a new myth is arising about his historic role. The real credit for developing and projecting the techniques and philosophy of nonviolent direct action in the civil rights arena must be given to the Congress of Racial Equality which was founded in 1942, more than a dozen years before the Montgomery bus boycott projected King into international fame. And the idea of mass action by Negroes themselves to secure redress of their grievances must, in large part, be ascribed to the vision of A. Philip Randolph, architect of the March on Washington Movement during World War II. Yet, as we were told in Montgomery on March 25, 1965, King and his followers now assert, apparently without serious contradiction, that a new type of civil rights strategy was born at Montgomery in 1955 under King's auspices.

In a movement in which respect is accorded in direct proportion to the number of times one has been arrested, King appears to keep the number of times he goes to jail to a minimum. In a movement in which successful leaders are those who share in the hardships of their followers, in the risks they take, in the beatings they receive, in the length of time they spend in jail, King tends to leave prison for other important engagements, rather than remaining there and suffering with his followers. In a movement in which leadership ordinarily devolves upon persons who mix democratically with their followers, King remains isolated and aloof. In a movement which prides itself on militancy and "no compromise" with racial discrimination or with the white "power structure," King maintains close relationships with, and appears to be influenced by, Democratic presidents and their emissaries, seems amenable to compromises considered by some half a loaf or less, and often appears willing to postpone or avoid a direct confrontation in the streets.

King's career has been characterized by failures that, in the larger sense, must be accounted triumphs. The buses in Montgomery were desegregated only after lengthy judicial proceedings conducted by the NAACP Legal Defense Fund secured a favorable decision from the U.S. Supreme Court. Nevertheless, the events in Montgomery were a triumph for direct action, and gave this tactic a popularity unknown when identified solely with CORE. King's subsequent major campaigns—in Albany, Georgia; in Danville, Virginia; in Birmingham, Alabama; and in St. Augustine, Florida—ended as failures or with only token accomplishments in those cities. But each of them, chiefly because of his presence, dramatically focused national and international attention on

the plight of the Southern Negro, thereby facilitating overall progress. In Birmingham, in particular, demonstrations which fell short of their local goals were directly responsible for a major Federal Civil Rights Act. Essentially, this pattern of local failure and national victory was recently enacted at Selma, Alabama.

King is ideologically committed to disobeying unjust laws and court orders, in the Gandhian tradition, but generally he follows a policy of not disobeying Federal Court orders. In his recent Montgomery speech, he expressed a crude, neo-Marxist interpretation of history romanticizing the Populist movement as a genuine union of black and white common people, ascribing race prejudice to capitalists playing white workers against black. Yet, in practice, he is amenable to compromise with the white bourgeois political and economic Establishment. More important, King enunciates a superficial and eclectic philosophy and by virtue of it he has profoundly awakened the moral conscience of America.

In short, King can be described as a "Conservative Militant."

In this combination of militancy with conservatism and caution, of righteousness with respectability, lies the secret of King's enormous success.

Certain important civil rights leaders have dismissed King's position as the product of publicity generated by the mass communications media. But this can be said of the successes of the civil rights nonviolent action movement generally. Without publicity it is hard to conceive that much progress would have been made. In fact, contrary to the official nonviolent direct action philosophy, demonstrations have secured their results not by changing the hearts of the oppressors through a display of nonviolent love, but through the national and international pressures generated by the publicity arising from mass arrests and incidents of violence. And no one has employed this strategy of securing publicity through mass arrests and precipitating violence from white hoodlums and law enforcement officers more than King himself. King abhors violence; as at Selma, for example, he constantly retreats from situations that might result in the deaths of his followers. But he is precisely most successful when, contrary to his deepest wishes, his demonstrations precipitate violence from Southern whites against Negro and white demonstrators. We need only cite Birmingham and Selma to illustrate this point.

Publicity alone does not explain the durability of King's image, or why he remains for the rank and file of whites and blacks alike, the symbol of the direct action movement, the nearest thing to a charismatic leader that the civil rights movement has ever had. At the heart of King's continuing influence and popularity are two facts. First, better than anyone else, he articulates the aspirations of Negroes who respond to the cadence of his addresses, his religious phraseology and manner of speaking, and the vision of his dream for them and for America. King has intuitively adopted the style of the old fashioned Negro Baptist preacher and transformed it into a new art form; he has, indeed, restored oratory to its place among the arts. Second, he communicates Negro aspirations to white America more effectively than anyone else. His religious terminology and manipulation of the Christian symbols of love and non-resistance are partly responsible for his appeal among whites. To talk in

terms of Christianity, love, nonviolence is reassuring to the mentality of white America. At the same time, the very superficialities of his philosophy—that rich and eclectic amalgam of Jesus, Hegel, Gandhi and others as outlined in his Stride Toward Freedom—makes him appear intellectually profound to the superficially educated middle class white American. Actually, if he were a truly profound religious thinker, like Tillich or Niebuhr, his influence would of necessity be limited to a select audience. But by uttering moral cliches, the Christian pieties, in a magnificent display of oratory, King becomes enormously effective.

If his success with Negroes is largely due to the style of his utterance, his success with whites is a much more complicated matter. For one thing, he unerringly knows how to exploit to maximum effectiveness their growing feeling of guilt. King, of course, is not unique in attaining fame and popularity among whites through playing upon their guilt feelings. James Baldwin is the most conspicuous example of a man who has achieved success with this formula. The incredible fascination which the Black Muslims have for white people, and the posthumous near-sanctification of Malcolm X by many naive whites (in addition to many Negroes whose motivations are, of course, very different), must in large part be attributed to the same source. But King goes beyond this. With intuitive, but extraordinary skill, he not only castigates whites for their sins but, in contrast to angry young writers like Baldwin, he explicitly states his belief in their salvation. Not only will direct action bring fulfillment of the "American Dream" to Negroes but the Negroes' use of direct action will help whites to live up to their Christian and democratic values; it will purify, cleanse and heal the sickness in white society. Whites will benefit as well as Negroes. He has faith that the white man will redeem himself. Negroes must not hate whites, but love them. In this manner, King first arouses the guilt feelings of whites, and then relieves them-though always leaving the lingering feeling in his white listeners that they should support his nonviolent crusade. Like a Greek tragedy, King's performance provides an extraordinary catharsis for the white listener.

King thus give white men the feeling that he is their good friend, that he poses no threat to them. It is interesting to note that this was the same feeling white men received from Booker T. Washington, the noted early 20th Century accommodator. Both men stressed their faith in the white man; both expressed the belief that the white man could be brought to accord Negroes their rights. Both stressed the importance of whites recognizing the rights of Negroes for the moral health and well-being of white society. Like King, Washington had an extraordinary following among whites. Like King, Washington symbolized for most whites the whole program of Negro advancement. While there are important similarities in the functioning of both men vis-a-vis the community, needless to say, in most respects, their philosophies are in disagreement.

It is not surprising, therefore, to find that King is the recipient of contributions from organizations and individuals who fail to eradicate evidence of prejudice in their own backyards. For example, certain liberal trade union leaders who are philosophically committed to full racial equality, who feel the need to identify their organizations with the cause of militant civil rights, al-

though they are unable to defeat racist elements in their unions, contribute hundreds of thousands of dollars to King's Southern Christian Leadership Conference (SCLC). One might attribute this phenomenon to the fact that SCLC works in the South rather than the North, but this is true also for SNCC which does not benefit similarly from union treasuries. And the fact is that ever since the college students started their sit-ins in 1960, it is SNCC which has been the real spearhead of direct action in most of the South, and has performed the lion's share of work in local communities, while SCLC has received most of the publicity and most of the money. However, while King provides a verbal catharsis for whites, leaving them feeling purified and comfortable, SNCC's uncompromising militancy makes whites feel less comfortable and less beneficent.

(The above is not to suggest that SNCC and SCLC are responsible for all, or nearly all, the direct action in the South. The NAACP has actively engaged in direct action, especially in Savannah under the leadership of W. W. Law, in South Carolina under I. DeQuincy Newman, and in Clarksdale, Mississippi, under Aaron Henry. The work of CORE—including most of the direct action in Louisiana, much of the nonviolent work in Florida and Mississippi, the famous Freedom Ride of 1961—has been most important. In addition, one should note the work of SCLC affiliates, such as those in Lynchburg, Virginia, led by Reverend Virgil Wood; in Birmingham led by Reverend Fred Shuttlesworth, and in Savannah, by Hosea Williams.

(There are other reasons for SNCC's lesser popularity with whites than King's. These are connected with the great changes that have occurred in SNCC since it was founded in 1960, changes reflected in the half-jocular epigram circulating in SNCC circles that the Student Nonviolent Coordinating Committee has now become the "Non-Student Violent Non-Coordinating Committee." The point is, however, that even when SNCC thrilled the nation in 1960–1961 with the student sit-ins that swept the South, it did not enjoy the popularity and financial support accorded to King.)

King's very tendencies toward compromise and caution, his willingness to negotiate and bargain with White House emissaries, his hesitancy to risk the precipitation of mass violence upon demonstrators, further endear him to whites. He appears to them a "responsible" and "moderate" man. To militant activists, King's failure to march past the State Police on that famous Tuesday morning outside Selma indicated either a lack of courage, or a desire to advance himself by currying Presidential favor. But King's shrinking from a possible bloodbath, his accession to the entreaties of the political Establishment, his acceptance of face-saving compromise in this, as in other instances, are fundamental to the particular role he is playing, and essential for achieving and sustaining his image as a leader of heroic moral stature in the eyes of white men. His caution and compromise keep open the channels of communication between the activists and the majority of the white community. In brief: King makes the nonviolent direct action movement respectable.

Of course, many, if not most, activists reject the notion that the movement should be made respectable. Yet, American history shows that for any reform movement to succeed, it must attain respectability. It must attract moderates, even conservatives, to its ranks. The March on Washington made direct action respectable; Selma made it fashionable. More than any other force, it is Martin Luther King who impressed the civil rights revolution on the American conscience and is attracting that great middle body of American public opinion to its support. It is this revolution of conscience that will undoubtedly lead fairly soon to the elimination of all violations of Negroes' constitutional rights, thereby creating the conditions for the economic and social changes that are necessary if we are to achieve full racial equality. This is not to deny the dangers to the civil rights movement in becoming respectable. Respectability, for example, encourages the attempts of political machines to capture civil rights organizations. Respectability can also become an end in itself, thereby dulling the cutting edge of its protest activities. Indeed, the history of the labor movement reveals how attaining respectability can produce loss of original purpose and character. These perils, however, do not contradict the importance of achieving respectability-even a degree of modishness-if racial equality is ever to be realized.

There is another side to the picture: King would be neither respected nor respectable if there were not more militant activists on his left, engaged in more radical forms of direct action. Without CORE and, especially, SNCC, King would appear "radical" and irresponsible" rather than "moderate" and "respectable."

KING OCCUPIES A POSITION OF STRATEGIC IMPORTANCE as the "vital center" within the civil rights movement. Though he has lieutenants who are far more militant and "radical" than he is, SCLC acts, in effect, as the most cautious, deliberate and "conservative" of the direct action groups because of King's leadership. This permits King and the SCLC to function-almost certainly unintentionally-not only as an organ of communication with the Establishment and majority white public opinion, but as something of a bridge between the activist and more traditionalist or "conservative" civil rights groups, as well. For example, it appears unlikely that the Urban League and NAACP, which supplied most of the funds, would have participated in the 1963 March on Washington if King had not done so. Because King agreed to go along with SNCC and CORE, the NAACP found it mandatory to join if it was to maintain its image as a protest organization. King's identification with the March was also essential for securing the support of large numbers of white clergymen and their moderate followers. The March was the brainchild of the civil rights movement's ablest strategist and tactician, Bayard Rustin, and the call was issued by A. Philip Randolph. But it would have been a minor episode in the history of the civil rights movement without King's support.

Yet curiously enough, despite his charisma and international reputation, King thus far has been more a symbol than a power in the civil rights movement. Indeed his strength in the movement has derived less from an organizational base than from his symbolic role. Seven or eight years ago, one might have expected King to achieve an organizationally dominant position in the civil rights movement, at least in its direct action wing. The fact is that in the period after the Montgomery bus boycott, King developed no program and, it is generally agreed, revealed himself as an ineffective administrator who

failed to capitalize upon his popularity among Negroes. In 1957, he founded SCLC to coordinate the work of direct action groups that had sprung up in Southern cities. Composed of autonomous units, usually led by Baptist ministers, SCLC does not appear to have developed an overall sense of direction or a program of real breadth and scope. Although the leaders of SCLC affiliates became the race leaders in their communities-displacing the established local conservative leadership of teachers, old-line ministers, businessmen -it is hard for an observer (who admittedly has not been close to SCLC) to perceive exactly what SCLC did before the 1960's except to advance the image and personality of King. King appeared not to direct but to float with the tide of militant direct action. For example, King did not supply the initiative for the bus boycott in Montgomery, but was pushed into the leadership by others, as he himself records in Stride Toward Freedom. Similarly, in the late Fifties and early Sixties, he appeared to let events shape his course. In the last two years, this has changed, but until the Birmingham demonstrations of 1963, King epitomized conservative militancy.

SCLC under King's leadership called the Raleigh Conference of April 1960 which gave birth to SNCC. Incredibly, within a year, the SNCC youth had lost their faith in the man they now satirically call "De Lawd," and had struck out on their own independent path. By that time, the Spring of 1961, King's power in the Southern direct action movement had been further curtailed by CORE's stunning Freedom Ride to Alabama and Mississippi.

The limited extent of King's actual power in the civil rights movement was illustrated by the efforts made to invest King with the qualities of a Messiah during the recent ceremonies at the State Capitol in Montgomery. Reverend Abernathy's constant iteration of the theme that King is "our Leader," the Moses of the race, chosen by God, and King's claim that he originated the nonviolent direct action movement at Montgomery a decade ago, are all assertions that would have been superfluous if King's power in the movement was very substantial.

It is, of course, no easier today that it has been in the past few years to predict the course of the Negro protest movement, and it is always possible that the current state of affairs may change quite abruptly. It is conceivable that the ambitious program that SCLC is now projecting—both in Southern voter registration and in Northern urban direct action programs—may give it a position of commanding importance in civil rights. As a result of the recent demonstrations in Selma and Montgomery, King's prestige is now higher than ever. At the same time, the nature of CORE and NAACP direct action activities at the moment has created a programmatic vacuum which SCLC may be able to exploit. Given this convergence of circumstances, SCLC leaders may be able to establish an organizational base upon which to build a power commensurate with the symbolic position of their president.

It is indeed fortunate that King has not obtained a predominance of power in the movement commensurate with his prestige. For today, as in the past, a diversity of approaches is necessary. Needed in the movement are those who view the struggle chiefly as a conflict situation, in which the power of demonstrations, the power of Negroes, will force recognition of the race's humanity and citizenship rights, and the achievement of equality. Equally needed

are those who see the movement's strategy to be chiefly one of capitalizing on the basic consensus of values in American society by awakening the conscience of the white man to the contradiction between his professions and the facts of discrimination. And just as necessary to the movement as both of these are those who operate skillfully, recognizing and yet exploiting the deeply held American belief that compromise among competing interest groups is the best modus operandi in public life.

King is unique in that he maintains a delicate balance among all three of these basic strategy assumptions. The traditional approaches of the Urban League (conciliation of the white businessmen) and of the NAACP (most preeminently appeals to the courts and appeals to the sense of fair play in the American public), basically attempted to exploit the consensus in American values. It would of course be a gross oversimplification to say that the Urban League and NAACP strategies are based simply on attempting to capitalize on the consensus of values, while SNCC and CORE act simply as if the situation were purely a conflict situation. Implicit in the actions of all civil rights organizations are both sets of assumptions-even where people are not conscious of the theoretical assumptions under which, in effect, they operate. The NAACP especially encompasses a broad spectrum of strategies and types of activities, ranging from time-tested court procedures to militant direct action. Sophisticated CORE activists know very well when a judicious compromise is necessary or valuable. But I hold that King is in the middle, acting in effect as if he were basing his strategy upon all three assumptions described above. He maintains a delicate balance between a purely moral appeal and a militant display of power. He talks of the power of the bodies of Negro demonstrators in the streets, but unlike CORE and SNCC activists, he accepts compromises at times that consist of token improvements, and calls them impressive victories. More than any of the other groups, King and SCLC can, up to this point at least, be described as exploiting all three tactical assumptions to an approximately equal degree. King's continued success, I suspect, will depend to a considerable degree upon the difficult feat of maintaining his position at the "vital center" of the civil rights movement.

Viewed from another angle King's failure to achieve a position of power on a level with his prestige is fortunate because rivalries between personalities and organizations remain an essential ingredient of the dynamics of the movement and a precondition for its success as each current tries to outdo the others in effectiveness and in maintaining a good public image. Without this competitive stimulus, the civil rights revolution would slow down.

I have already noted that one of King's functions is to serve as a bridge between the militant and conservative wings of the movement. In addition, by gathering support for SCLC, he generates wider support for CORE and SNCC, as well. The most striking example is the recent series of demonstrations in Selma where SNCC had been operating for nearly two years with only moderate amounts of publicity before King chose that city as his own target. As usual, it was King's presence that focused world attention on Selma. In the course of subsequent events, the rift between King and SNCC assumed the proportions of a serious conflict. Yet people who otherwise would have been hesitant to support SNCC's efforts, even people who had become disil-

lusioned with certain aspects of SNCC's policies during the Mississippi Summer Project of 1964, were drawn to demonstrate in Selma and Montgomery. Moreover, although King received the major share of credit for the demonstrations, it seems likely that in the controversy between King and SNCC, the latter emerged with more power and influence in the civil rights movement than ever before. It is now possible that the Administration will, in the future, regard SNCC as more of a force to be reckoned with than it has heretofore.

MAJOR DAILIES LIKE THE New York Times and the Washington Post, basically sympathetic to civil rights and racial equality, though more gradualist than the activist organizations, have congratulated the nation upon its good fortune in having a "responsible and moderate" leader like King at the head of the nonviolent action movement (though they overestimate his power and underestimate the symbolic nature of his role). It would be more appropriate to congratulate the civil rights movement for its good fortune in having as its symbolic leader a man like King. The fact that he has more prestige than power; the fact that he not only criticizes whites but explicitly believes in their redemption; his ability to arouse creative tension combined with his inclination to shrink from carrying demonstrations to the point where major bloodshed might result; the intellectual simplicity of his philosophy; his tendency to compromise and exert caution, even his seeming indecisiveness on some occasions; the sparing use he makes of going to or staying in jail himself; his friendship with the man in the White House-all are essential to the role he plays, and invaluable for the success of the movement. It is well, of course, that not all civil rights leaders are cut of the same cloth-that King is unique among them. Like Randolph, who functions very differently, King is really an institution. His most important function, I believe, is that of effectively communicating Negro aspirations to white people, of making nonviolent direct action respectable in the eyes of the white majority. In addition, he functions within the movement by occupying a vital center position between its "conservative" and "radical" wings, by symbolizing direct action and attracting people to participate in it without dominating either the civil rights movement or its activist wing. Viewed in this context, traits that many activists criticize in King actually function not as sources of weakness, but as the foundations of his strength.

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An Exchange:

JOHNSON'S WAR ON POVERTY

1. Saul Mendelson

THE SYMPOSIUM ON JOHNSON'S War on Poverty* revealed some surprising attitudes. Robert Theobald was basically the most conservative participant. Certainly his prognosis was the gloomiest and his economic proposals the most drastic, but that doesn't matter. Economic proposals in a vacuum mean nothing. It's his political proposals that are fundamentally conservative. I use the term "political" here broadly, simply to mean how you get your economic program adopted.

Theobald-"Our most severe problem is a lack of research in poverty, automation and unemployment. We don't know enough; we have not done enough research; we are flying blind. We must have a crash program, to find out exactly what is going on. We must put large sums of money to work to find out whether I am right or Mr. Silberman is right. The sooner we do this, the sooner we will get the national consensus required for some of the things we should be doing to solve the problem." Substitute modest sums for large sums and this is Lyndon Johnson speaking. The major obstacle to a great increase in government spending on programs to combat poverty, unemployment and our general state of public squalor is not lack of knowledge. The lack of "consensus" is based simply on the shortrange selfish interests of both the large aggregate of capital and the bulk of the middle class, and the weakness of those labor and allied forces that advocate the necessary programs.

Furthermore, the academician is, probably unconsciously, self-serving when he advocates a crash program of research. Too much of the present grossly inadequate "war on poverty" puts money in the pockets of administrators, research workers and professional people generally.

You don't need research into the causes of anything to mount a large public works program. ADA proposed a \$115 billion Federal budget and specified what the extra \$15 billion should be spent on. When you consider the condition of slum housing, slum schools, water and air pollution, health services (particularly mental) and mass transit it becomes absolutely farcical to put the emphasis on finding out what the problem is. I am not against research—I am against claiming that research will produce the consensus that will solve the problem.

Look for a moment at the Western European countries. There is a rather broad consensus there for certain economic measures by the state that are not practiced as widely here. Was this consensus arrived at before these measures were practiced? On the contrary, the welfare state, manipulation of credit by the government, indicative planning, extension of the public sector, were imposed by new political majorities at specific junctures. These changes were put through in Sweden in the Thirties by the Social Democrats, in Britain after World War Two by the Labor Party, in France, Italy and the Netherlands after World War Two by the forces that emerged from the resistance. Now they are broadly accepted. Research certainly didn't produce the consensus.

My reference to Western Europe brings us to the incredible parochialism of all the participants in the discussion. True, there are certain substantial differences in the problems the U.S. faces. A simple repetition here of what the Western European countries have done would not solve all our problems. But Theobald refers only to phenomena which actually are common to both us and Western Europe. How then can he totally avoid

[•] New Politics, Fall 1964.