

Dividend checks from the American Telephone and Telegraph Company are received quarterly by more than 200,000 telephone users.

Owned by those it serves

Less than fifty years ago an application was made for a patent which created the possibility of speech between distant points. It was the culmination of years of study, research and experiment. It suggested a new aid in commerce and domestic life; a new tie to bind the people together. But it was only a suggestion -a dream.

To make that dream come true required the creation of an organization unlike any other. It demanded a kind of scientific knowledge that was yet to be formulated, as well as a type of equipment still to be devised. And it necessitated the financial and moral support of many communities.

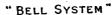
Out of this situation grew the Bell System, bringing not only a new public service, but a new democracy of public service ownership-a democracy that now has more than 200,000 stockholders-a partnership of the rank and file who use telephone service and the rank and file employed in that service. The American Telephone and Telegraph Company exists to serve the people and is

owned directly by the people-controlled not by one, but controlled by all.

Evolution is going on. Each year the ownership is more widespread. Each year the various processes of the service are performed more efficiently and economically. Each year new lines and extensions are constructed. The responsibility of the management is to provide the best possible telephone service at the lowest possible cost and to provide new facilities with the growth of demand. To do these things requires equipment, men and money.

The rates must furnish a net return sufficient to induce you to become a stockholder, or to retain your stock if you already are one; after paying wages sufficient to attract and retain capable men and women in the service. They must adequately support and extend the structure of communication.

These are considerations for the interest of all-public, stockholders, employees.





AMERICAN TELEPHONE AND TELEGRAPH COMPANY AND ASSOCIATED COMPANIES

One Policy, One System, Universal Service, and all directed toward Better Service

This Week's Outlook

week's issue of The Outlook and is sent without charge to all subscribers who request it, but is especially designed

A N outline study of current history is for groups of students engaged in the published each week based on that study of current events, history, civics, English, etc. Information as to special rates for subscriptions ordered in quantities for class work will be sent on request to

Educational Director

The Outlook Company, 381 Fourth Avenue, New York City

BY THE WAY

THE good friends who, after hearing story, say to us, "The way I hear it was this," try us terribly, but the generally improve the story, we have to admit. A subscriber thus betters the legend recently printed in this column about Lafayette's greeting to married and unmarried men: "In our story (handed down in our family in Philadelphia) he told the unmarried man he was a lucky dog, while he said to the married individual, 'What a happy man you must be!' When his attention was called to the apparent contradiction between the two compliments, he said There is a great difference between happy man and a lucky dog!""

The names of towns on the borders ε States are sometimes made up of syll bles from the names of the States. Sylmar, for instance, in Maryland, bor rows syllables from Pennsylvania an Maryland, and Pen Mar, in Pennsy vania, does the same thing in a slight? different way. Calexico, in California indicates its proximity to Mexico in it name. Mexicali, just on the other sid of the border, in Lower California, he become celebrated as the possessor "the longest bar in the world," to whi Californians can cross over from Cale ico and slake their thirst without fe of prohibitory laws.

"To be offered for sale by auction," says an advertisement in an Englis paper, "part of the ESTATE OF LOCHIEI extending to a total area of about 117. 000 acres." This Scottish estate, con sisting of over 180 square miles of terri tory, includes a deer forest of 13,00 acres, a castle, lakes, mountains, sheel farms, trout streams, etc. In its variou preserves a total of about 200 stags are often shot during the season, and quan tities of salmon and trout obtained. "Is one preserve," it is said, "Lord Burto shot the famous 20-pointer." (Refers t a huge stag whose antlers had 2 points.) This vast domain is advertised as a "sporting estate," and probabl could be matched only in America for extent and romantic scenery, which in cludes the famous Ben Nevis.

In the window of a wholesale sil! house on Fourth Avenue, New York, the wayfarer sees this cheering sign: Jobs ALWAYS ON HAND. This is probably short for "job lots."

Another sign, at a recent industria! show, read: Guaranteed Eggs. These EGGS ARE LAID BY HAPPY, HEALTHY HENS.

A sign on the Bowery reads: FRENCHY ARTIST. It speaks volumes as to the popular impression that the French are up on art.

Another Bowery sign, perhaps sug gested by "Frenchy's," is: SHOEY THE BOOTBLACK.

A Yiddish-English sign in Brooklyr reads as follows: Our Motto: QUALITY TRUTHNESS, QUICK SERVICE.

CONTRIBUTORS' GALLERY



E VERETT PEPPER-WHEELER, lawyer and author, was born in New York in 1840. He was educated at the College of the City of New York, and in 1859 received his A.M. degree from there and his LL.B. from Harvard University. He has

en prominent in various local and tional Civil Service Commissions, a mber of the New York Board of Eduion, and Vice-President of the Ameri-A Bar Association. He is the author "Daniel Webster, Expounder of the onstitution," "Sixty Years of American e," "A Lawyer's Study of the Bible,"

THOMAS MASSON is one of the best known of American critics and esyists. He has been literary and maning editor of "Life" since 1893, and he author of several volumes, includ-"A Bachelor's Baby, and Some wn-ups," "A Corner in Women," and he Best Stories in the World." He is edited many collections, such as Iumorous Masterpieces of American iterature," "Humor of Love in Verse," nd "Best Short Stories." His home is Glen Ridge, New Jersey

JOHN BALLARD is a newspaper and magazine writer and a native of Wisnsin. He did newspaper work in that tate for several years and was later a prrespondent in the Northwest for New ork and Chicago papers. While engaged in that capacity he began to make study of the radicalism that has eadily gained strength in the granger tates, and from 1920 to 1922 he was enaged in making investigations and riting on the subject for the American Constitution League of Wisconsin. Mr. Ballard does not view radicalism from the standpoint of either a politician or a professional economist, for he is neither one nor the other. His chosen work is that of a writer on outdoor life, and he is a regular contributor to the Outers-Recreation Magazine" of Chicago.

ingsley Moses, who has made an enviable name for himself as an industrial writer, is a graduate of Dartmouth College. He was the only American present in Tripoli during the Italo-Arab hostilities of 1919 and the consequent negotiations for peace of that spring and summer. He traveled considerably over a thousand miles in Libya; and to him, as probably to no one else, were confided the Arab ideals of autonomy.

I MOGEN B. CARLET WITCH a of her experiences as a juror in a MOGEN B. OAKLEY writes The Outlook criminal court in Pennsylvania.



Stark-Lyman Co. Bldg., Cedar Rapids, Ia. Steam from Central Station.

Residence of D. A. Phillippe, Champaign, Ill. Steam from Central Station 4,309 feet away.

Community Heating

Logical

CUPPOSE each city family had to manufacture gas and electricity and pump water! Ridiculous?—Yes. But, no more so than our present system of buying coal at retail, having a "heater" for each apartment or house, every man tending his own little fire and wheeling out his own ashes.

The most logical way is to heat groups of buildings from a Central Heating Plant, distributing the steam through underground mains, buying it as needed, by meter.

We have assisted many hundreds of communities, institutions, industrial plants, and other groups of buildings to the enjoyment of the advantages of Adsco Community Heating.

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We have prepared an interesting booklet on Adsco Community Heating; ask for Bulletin No. 20-0. Bulletin No. 158-O describes Adsco Heating—the coal-saving system—for individual buildings with any make of boiler.

<u>AMERICAN DISTRICT STEAM COMPANY</u>

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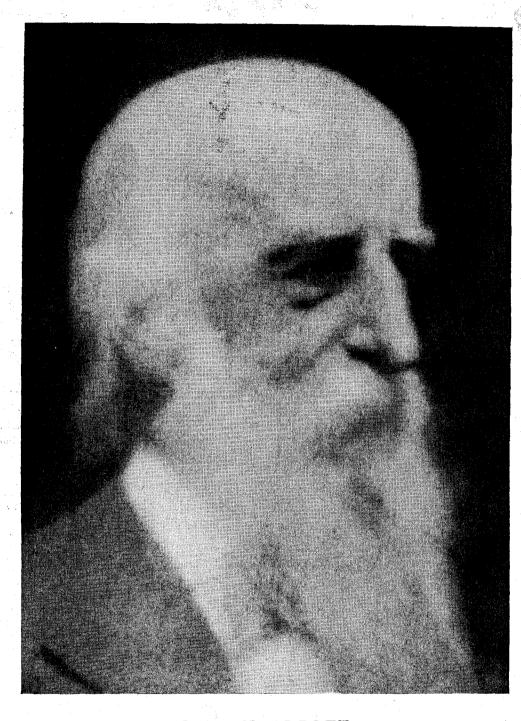
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